Mainstreaming UNCAC Norms and Standards in Public Administration Reform

Experiences form the Eastern European and the CIS Region

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PAR

Area of activity:

- The *aggregate machinery* (policies, rules, procedures, systems, organizational structures, personnel, etc.) funded by the state budget and in charge of the management and direction of the affairs of the executive government

- The *management* and implementation of the whole set of government activities dealing with the implementation of laws, regulations and decisions of the government and the management related to the provision of public services.

(UNDP PAR Practice Note)

PAR

Thematic areas for PAR in Eastern Europe and the CIS
(Regional Centre for Public Administration Reform in EE & CIS)



1) Strengthening capacity for Policy making and coordination

Issues to be addressed within this thematic area include:

[a] strategic planning and policy-making;

[b] policy coordination;

[c] coordination in European integration;

[d] coordination in the area of PAR;

[e] coordination in other specific policy areas.

1) Strengthening capacity for Policy making and coordination

UNCAC art 5: *Preventive AC policies and practices*
Art 6: *Preventive AC body or bodies*

UNDP AC activities in this area:

- Support for development of AC strategies and action plans
- Support for implementation of UNCAC and other international standards (CoE – OECD): Facilitation of networking, peer to peer technical advice; UNCAC Gap Analysis (With UNODC)
- Developing instruments supporting civil society role in influencing policy making (e.g. monitoring and reporting mechanisms – dev. of recommendations)
- Research activities: Analyzing corruption phenomena, (opinion polls and research to evaluate the areas and the level of corruption in the country; identifying most corrupt sectors; analyzing the government's performance in relation to the adopted AC strategy and action plan; Monitoring transparency in various public sectors.
- Capacity Development of AC agencies (resp. for policy advice and coordination in AC)

2) Improving public financial management

Issues to be addressed within this thematic area include:

[a] budget preparation;

[b] budget execution;

[c] internal control and audit;

[d] public procurement;

[e] external audit.

2) Improving public financial management

UNCAC art 9: *Public Procurement and management of public finances*

UNDP AC Activities in this area:

• Introduction of measures for the migration of International Public Sector Accounting Standards (IPSASs) IMF–GFS

• drafting legislation (accounting) and development of related projects for awareness raising and training of public officials for the implementation of the standards

• Introduction of e-accounting systems and related capacity development (IT systems)

• E-accounting system creating a network centralizing information on finances (control of expenditures at the local level)

•Drafting of public procurement legislation and capacity development for procurement offices

3) Enhancing organization and staffing in the public sector

Issues to be addressed within this thematic area include:

[a] structures and functions of public institutions;

[b] civil service system;

[c] human resources management;

[d] human resources development;

[e] integrity frameworks.

3) Enhancing organization and staffing in the public sector

UNCAC art 7: *Public Sector*
Art 8: *Codes of conduct for public officials*

UNDP AC Activities in this area:

• Capacity development: Enabling environment, organizational level, individual level (human resource development) (workshops, mentorship, trainings, study tours, staff exchanges) in several areas related to anti-corruption (conflict of interests – codes of ethics);

• Support to legal and normative drafting (rules and regulations - conflict of interest – codes of ethics) and in general standards of good conduct and development of service oriented public administration.

4) Promoting public service delivery

Issues to be addressed within this thematic area include:

[a] administrative decision making;

[b] administrative simplification;

[c] quality management;

[d] e-government;

[e] decentralization;

[f] public – private partnerships.

4) Promoting public service delivery

UNCAC Art 10: *Public reporting* **Art. 13:** *Participation of society*

UNDP AC Activities in this area

(Decentralization > public services closer to the citizens)

• Methodology for monitoring the index of transparency and accountability at the local level (Macedonia).

• Capacity development activities for local authorities and public companies to enhance their knowledge and organizational culture in transparent governance.

• Anti-corruption participatory monitoring (Armenia): CSOs participation in preventing corruption in the education and health care sectors > increasing transparency, responsibility, accountability, participation and efficiency.

• Enhancing capacity of the media to detect and denounce corruption at local and central level (trainings – awareness raising)

• Legal drafting on access to information and capacity development for institutions for the implementation of the legislation e.g. offices for relations with the public, trainings for officials in the application of the law.

• E-governance: portals for information on PA and

Thank you!

On line resources:
RCPAR: http://www.rcpar.org
AC BRC: http://europeandcis.undp.org/anticorruption
interactive workspace: http://ws.undp.sk/par_ac+acpn

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