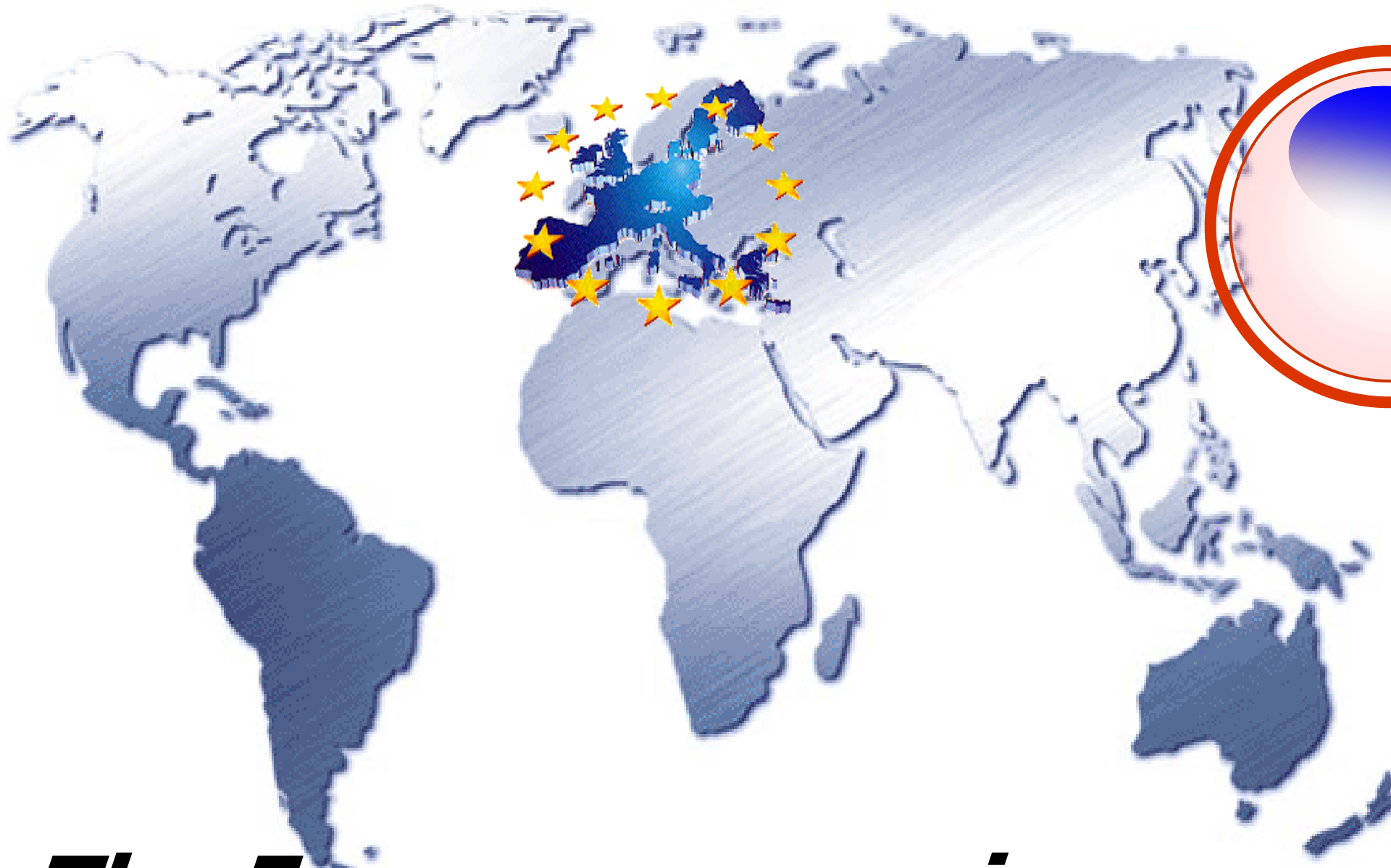

Martin KREUTNER
President EPAC
European Partners Against Corruption

© EPAC 2010

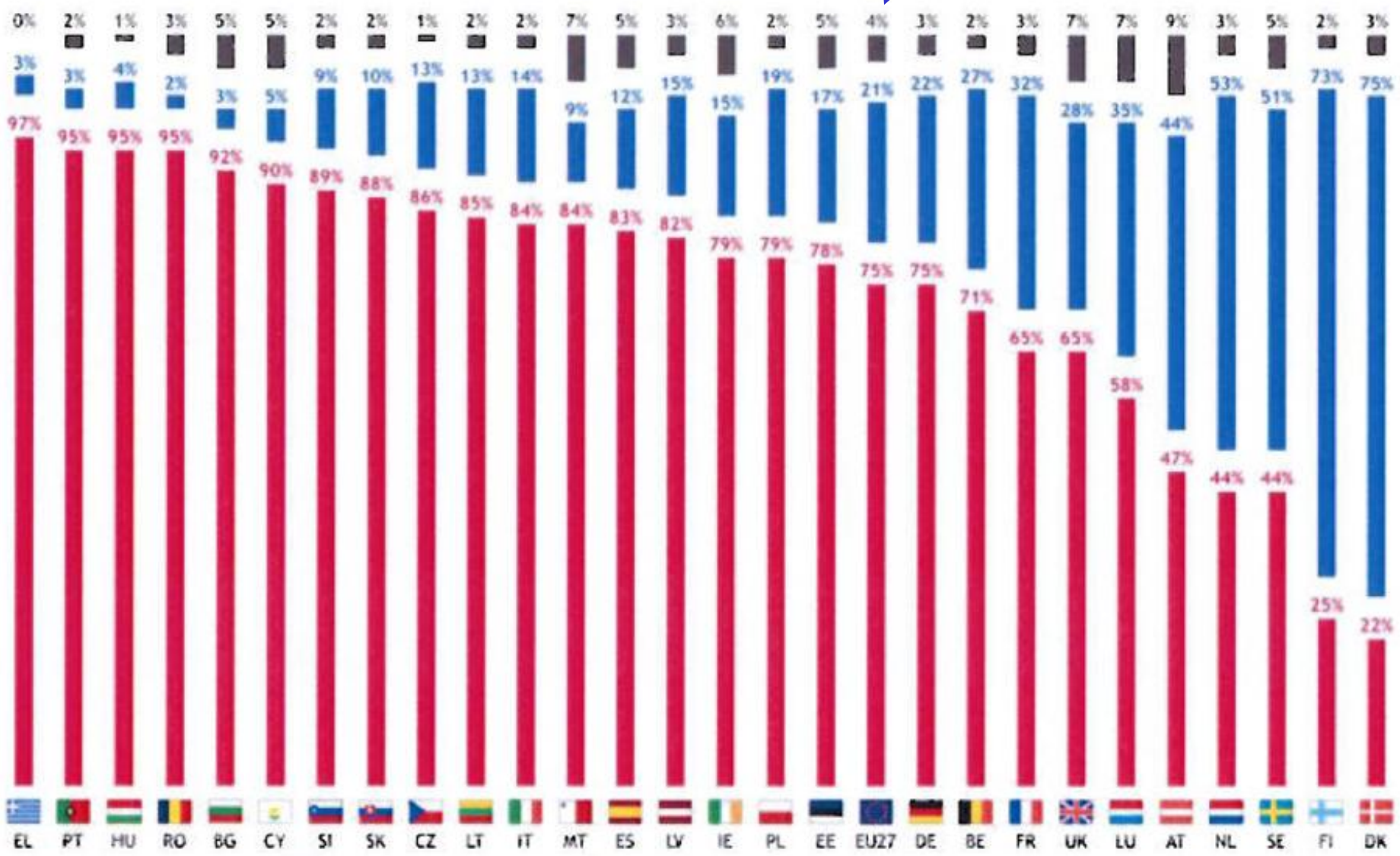


The European experience ….

© EPAC 2010

Question: QB1.1. For each of the following statements, could you please tell me whether you totally agree, tend to agree, tend to disagree or totally disagree with it.

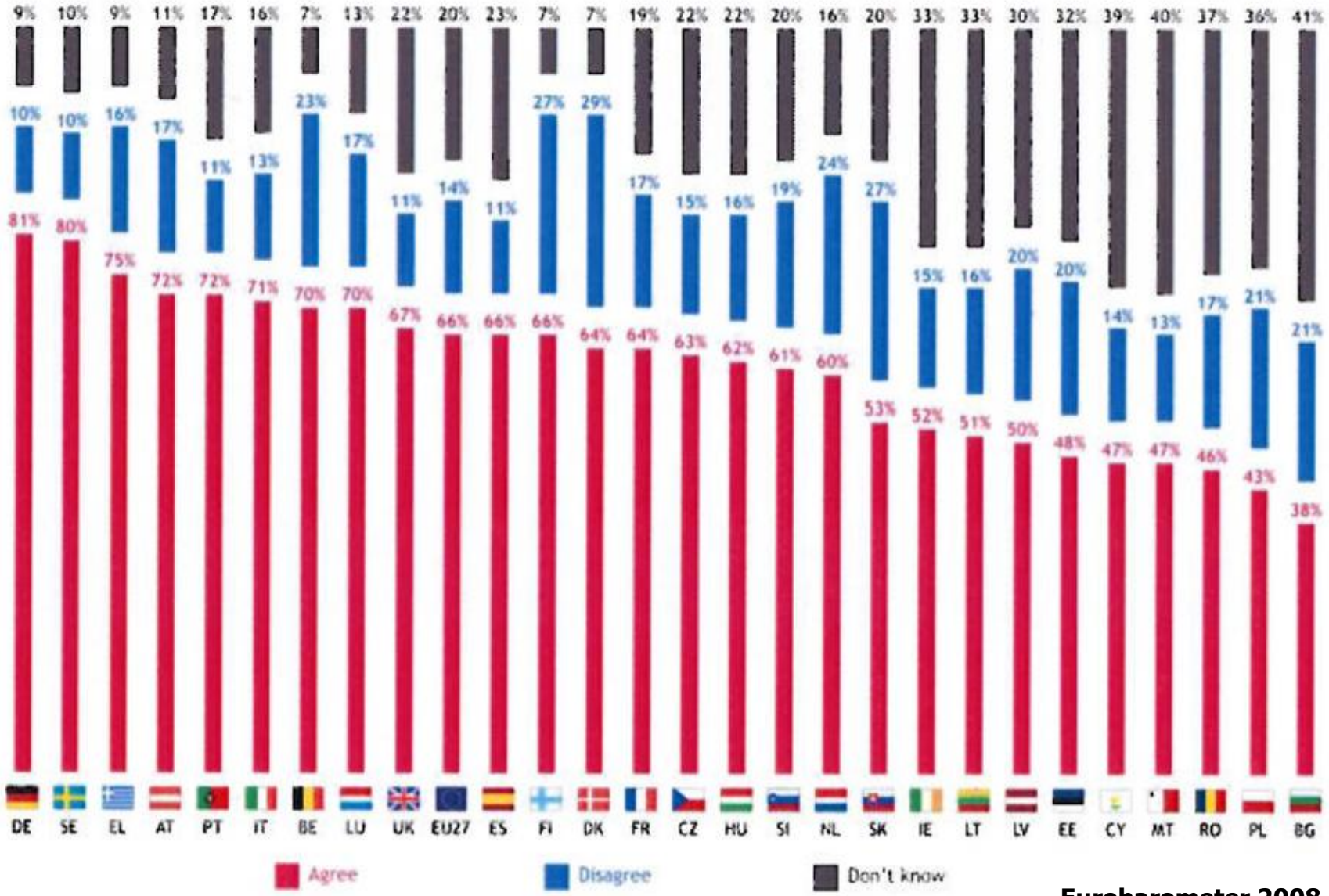
Option: Corruption is a major problem in (OUR COUNTRY)



Eurobarometer 2008

Question: QB1.5. For each of the following statements, could you please tell me whether you totally agree, tend to agree, tend to disagree or totally disagree with it.

Option: There is corruption within the institutions of the European Union



Eurobarometer 2008

EPAC

EUROPEAN
PARTNERS
AGAINST
CORRUPTION



www.epac.at



EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

From Brussels via Vienna to M.A.D.R.I.D.

... from 25 people to more than 60 organizations .....







© EPAC 2010

EPAC is an independent, informal, non-political network of operational Police Oversight Bodies (POB) and operational Anti-Corruption Authorities (ACA) of the EU Member States and Member Countries of the Council of Europe concerned with the independent oversight of policing and with the prevention of and the fight against corruption.

EPAC Constitution Art 1

EACN as part of EPAC is the formalised network of Anti-Corruption Authorities (ACA) of the EU Member States.

as of Council Decision 2008/852/JHA of 24 October 2008

© EPAC 2010

EPAC Annual Conferences

2001: Brussels, BEL

2002: The Hague, NL

2003: Luxembourg, LUX

2004: Vienna, AUT

2005: Lisbon, POR

2006: Budapest, HUN

2007: Helsinki, FIN

2008: Manchester, UK

2009: Nova Gorica, SLO

2010: Oradea, RUM







© EPAC 2010

Objectives and goals of EPAC:

- establishing, maintaining, and developing contacts between specialised authorities;

- promoting independence, impartiality, and legitimacy, as well as accountability, transparency, and accessibility in all systems created and maintained for the independent oversight of policing and the anti-corruption work;

- promoting international legal instruments and mechanisms from a professional perspective;

- supporting the development and the promotion of common working standards and best practices for POB and ACA;

- providing a platform for the exchange of information and expertise concerning developments in police oversight and anti-corruption matters;

- providing support to other countries and organisations that are looking to establish or develop oversight mechanisms and anti-corruption authorities;

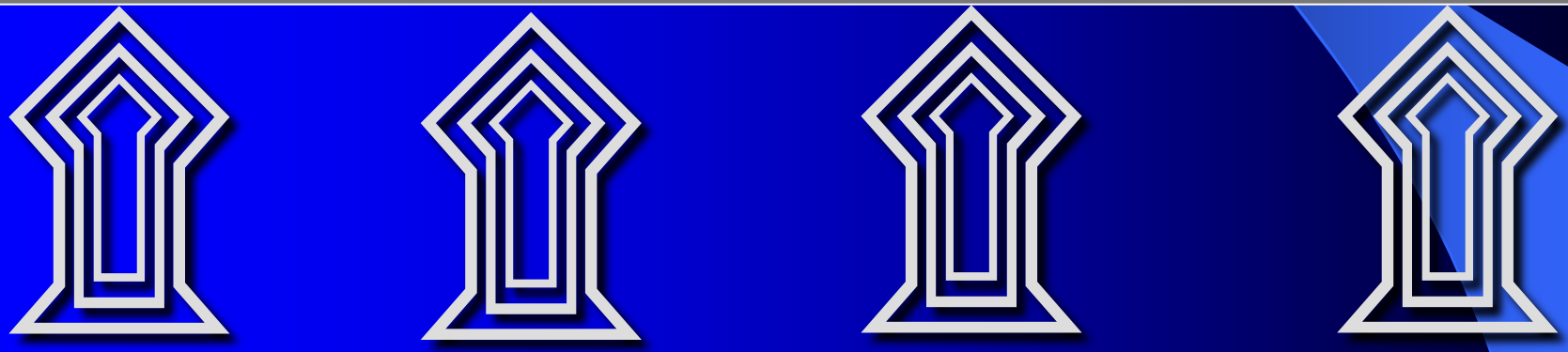
- co-operating with other organisations, authorities, networks, and stakeholders in compliance with the foregoing objectives.

EPAC Constitution Art 2

© EPAC 2010

4 pillars:

Holistic AC concept



Prevention

Education
↔ awareness raising

Repression
↔ law enforcement

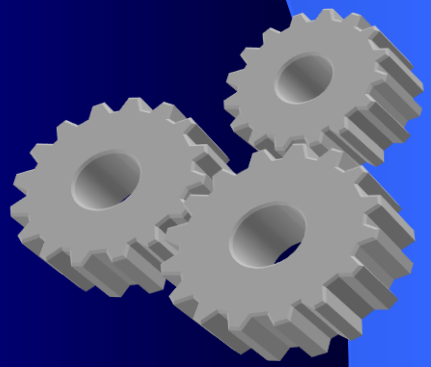
& Cooperation

© EPAC 2010

Holistic AC concept

The I^7 approach:

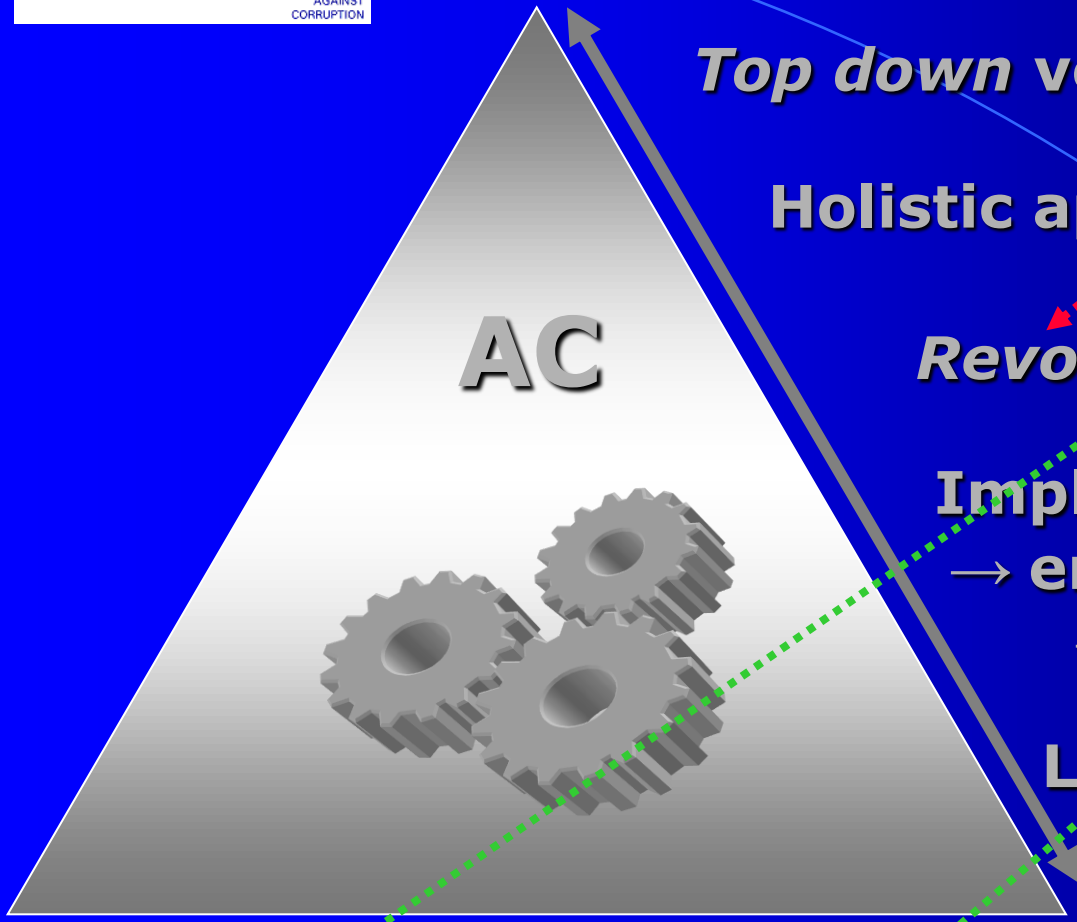
1. Inter-disciplinary
2. Inter-sectoral
3. Inter-operational (inter-agency, inter-corporation)
4. Inter-professional
5. Inter-generational
6. Inter-national, -regional
7. Inter-cultural



© EPAC 2010

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

The rule of Law (institutions & capacities)



Top down versus *buttom up*

Holistic approach: 4 pillars & I^7

Revolution versus *evolution*

Implementation
→ enforcement
→ development

Leadership & political will

Monitoring (peer, …)

Enablement & Empowerment

Credibility & sustainability ↔ cultural change

© EPAC 2010

IACA
INTERNATIONAL
ANTI-CORRUPTION
ACADEMY



IACA International Anti-Corruption Academy

An International Centre of Excellence for a New and Holistic Approach to Fighting Corruption

IACA INTERNATIONAL ANTI-CORRUPTION ACADEMY

Aims of the Academy

1. **address the notion of corruption holistically, comprehensively and in an inter-disciplinary approach**

2. **professionalize anti-corruption training & research and set state-of-the-art benchmarks**

3. **foster direct dialogue, collaboration, exchange and synergies between relevant stakeholders**

4. **substantially improve the effectiveness of institutions, organizations or individuals engaged in preventing and combating corruption**

5. **conduct research on effective and efficient anti-corruption strategies and activities**

6. **build partnerships with all stakeholders involved**

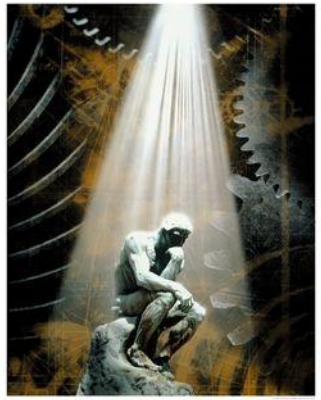
↔ inter-disciplinary, inter-regional, inter-cultural & inter-sectoral approach

IACA INTERNATIONAL ANTI-CORRUPTION ACADEMY



IACA was welcomed by, *inter alia*,
UN General Assembly Resolution 64/237,
CCPCJ resolution E/2009/30,
Economic and Social Council resolution 2009/22,
as well as Resolutions 3/2 and 3/4 of the
3rd Conference of the States Parties to the United Nations Convention against Corruption (UNCAC),
and recently by the EU Justice and Home Affairs Council, JAI 473 (M.A.D.R.I.D. report).

IACA INTERNATIONAL ANTI-CORRUPTION ACADEMY



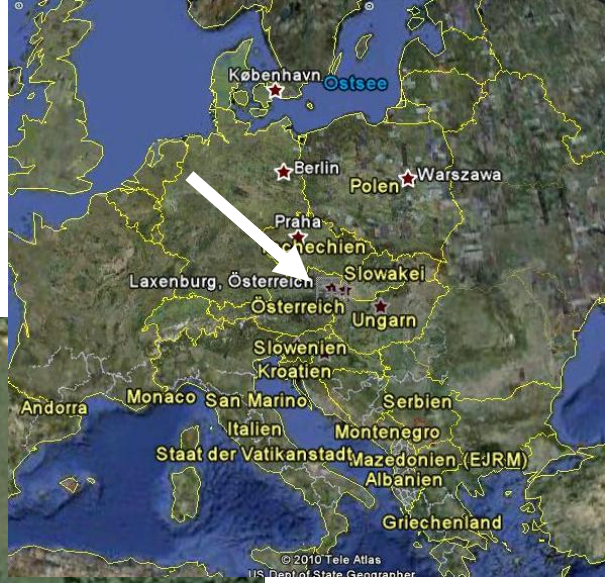
Programmes and activities:

1. **Standardized training and research activities**
2. **Tailor-made training and research activities**
3. **(Inter-disciplinary) Academic degree programmes**
4. **Platform for direct dialogue & networking (alumni, special events, conferences, ….)**
5. **AC think tank & benchmarking activities**

Rollout of full spectrum of activities: 2011

IACA
INTERNATIONAL
ANTI-CORRUPTION
ACADEMY

Vienna City: 12 km



Vienna Airport: 18 km

IACA going global

Mid term: regional offices

IACA INTERNATIONAL ANTI-CORRUPTION ACADEMY

Way forward

- ✓ International Steering Committee
- ✓ „Friends of the Academy"
- ✓ International Senior Advisory Board
- ✓ International Academic Advisory Board
- ✓ International Transition Team
- End of construction: August 2010
- IO Treaty open for signature (1st round: 31 Dec. 2010)
- Inaugural Conference: 2 - 3 September 2010
- Commence first activities: October 2010
- IACA as an IO & full activities: 2011



"This is one of the most important initiatives not only for us professionals but for all of our societies as such. Let us translate it *from vision into reality!*"

(GD Franz-Hermann BRÜNER†)



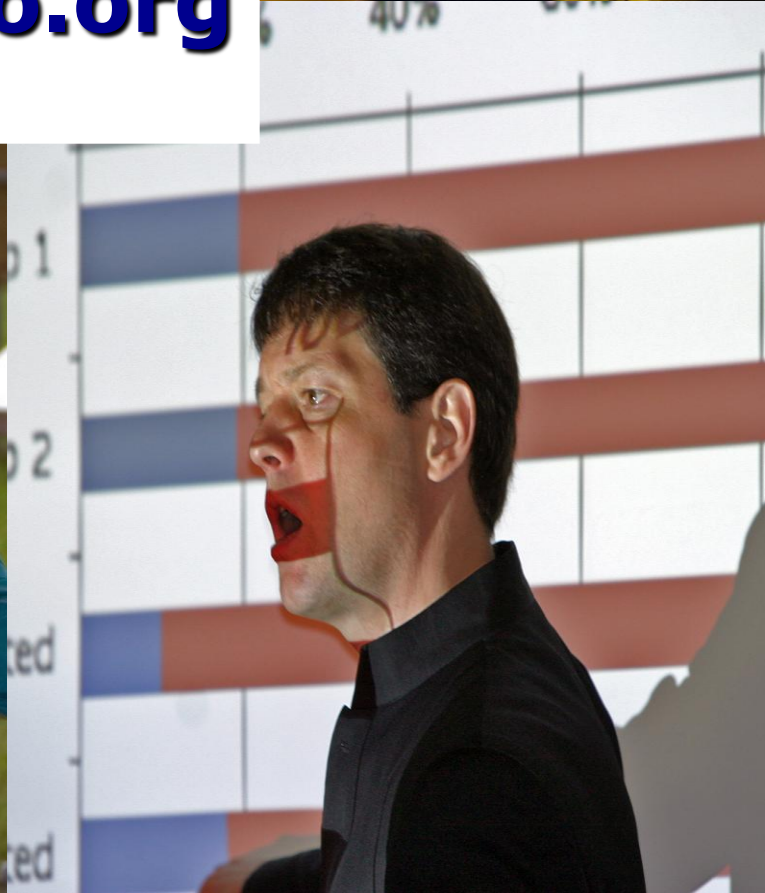




www.iaca-info.org







EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION



Conclusions:

- Broader contextualisation (integrity …)
- Focus on sustainability and long-term solutions
- There is one goal but many ways ….
- Enablement & empowerment of citizens
- Enablement & empowerment of ACAs:
- Independence
- International cooperation, (peer) pressure, and (inter)national monitoring are key.

© EPAC 2010

EPAC

EUROPEAN PARTNERS AGAINST CORRUPTION

... Morituri te salutant ...

or

... dead men walking ...???






WE'RE STILL MISSING A KEY TRANSLATOR...
FRENCH INTO ENGLISH
ENGLISH INTO SWAHILI
ENGLISH INTO ARABIC
ARABIC INTO FRENCH
RHETORIC INTO ACTION
OFFICIAL
A.U
LAUNC
ZAPIRO



Shukran

Contact Details:

Martin KREUTNER
President EPAC
Chair IACA International Steering Committee
Tel : +43 1 26060 3491
E-mail : martin.kreutner@bmi.gv.at

www.epac.at

www.iaca-info.org


www.epac.at
www.iaca-info.org

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

Art 6 & Art 36 UNCAC:

'.... be granted
the necessary independence,
in accordance with the fundamental principles of the legal system of the State Party, to be able to carry out their functions effectively and without undue influence.'

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

10 Guiding Principles and Parameters on the Notion of Independence of AC bodies

1. The backbone of an appropriate, comprehensive, and stable statutory/constitutional legal framework.

2. Appropriate allocation of highly qualified personnel, adequate resources (including remunerations and incentives), effective and efficient institutional and organisational frameworks, and appropriate professional training possibilities; in addition, the ability to decide upon these resources (including personnel) and to use these capabilities at their own discretion without prior consultation or approval.

© M. KREUTNER, 2009

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

3. Transparent and objective recruitment (dismissal) procedures/ mechanisms for the head of the ACA and all other (key) personnel that are based on principles of efficiency, transparency and objective criteria and that focus on a proven record of the individual's integrity, skills, education and training, experience, and professionalism, only; including provisions and factual safeguards against appointments (dismissals) motivated by undue considerations.

4. Terms of office of a minimum of two (parliamentary) legislative periods plus 1 year each (i.e. in total preferably 12 years or more) for the head of the ACA and all other (key) personnel without the possibility to be reappointed for a second term of office, including a transparent system of reasonable and just follow-up careers for those who leave the ACA.

© M. KREUTNER, 2009

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

5. Terms of office / employment of ACA personnel on a voluntary basis by the respective individual.

6. The ability (of the ACA) to engage in its activities and carry out its functions – especially to investigate and/or prosecute concrete allegations – effectively and efficiently and without undue influence or reporting obligations at its own discretion without prior consultation or approval.

7. Unrestricted access to necessary information, at the same time means and mechanisms to protect the persons who help the ACA in combating corruption ("whistleblower protection") and preserving the confidentiality of investigations.

© M. KREUTNER, 2009

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

8. The ability and responsibility to co-operate with and address civil society, the media, academia, and other stakeholders of society at all times at its own discretion without prior consultation or approval and to be addressed by those to safeguard overall transparency, accountability, and legitimacy of the ACA; and, in a similar vein, the accessibility by the general public at all times, including by offering channels of anonymous communication.

9. The ability and obligation to co-operate and liaise with likewise organisations, networks, and other stakeholders nationally, trans-nationally as well as internationally at its own discretion without prior consultation or approval.

© M. KREUTNER, 2009

EPAC
EUROPEAN PARTNERS AGAINST CORRUPTION

10. An independent advisory/oversight instrument or mechanism to monitor and provide "air cover", to investigate alleged misconduct of the body and further proceed against it or those responsible via appropriate channels if reasonably grounded, and – on the other hand – provide credible and swift exoneration in cases of unjustified accusations against the body and/or its employees by politics, the media, those under investigations or others.

© M. KREUTNER, 2009

Corruption:

Social interaction:



© M. KREUTNER, 2009 - bia1@bmi.gv.at - www.bia-bmi.at

© Original Artist
Reproduction rights obtainable from
www.CartoonStock.com



„I`m thinking of getting back into crime, Luigi, - legitimate business is too corrupt.“